

ICP Unified Executive Chair's Report – October to December 2022

Title:	ICP Unified Executive update
Programme / Project Sponsor (SRO):	Julian Emms, Chief Executive, Berkshire Healthcare NHS Foundation Trust
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Purpose:	<i>To brief the Health and Wellbeing Boards on key issues discussed at the Berkshire West ICP Unified Executive from October to December 2022</i>
Previously considered by:	N/A

The key points to note from the ICP Unified Executive from the recent quarter are as follows:

Neuro Rehab Update

In October Dr Kathryn MacDermott, Director of Strategic Planning, Berkshire Healthcare FT, gave members a summary on where they have got to in terms of progress around developing an integrated community based pathway which has been agreed, also detailing the pathway within how it fits. Kathryn discussed the estate options appraisal and advised they have agreed to have one community based pathway service which is a BHFT and RBH combined service, with RBH being the lead for acute services.

Alex Gild, Deputy Chief Executive, Berkshire Healthcare FT, added it is the affordability in the context of a system business case and rationale, so they are currently looking in detail now at the terms of design and cost options for two sites. Alex highlighted they can't begin any type of detailed service planning until they have confirmed the business case for location, so this is the limiting factor.

Alex advised the key gateway will be in November when they will see the detailed costings of the capital development for affordability and purposes and how they manage that as a system and with the ICB.

Virtual Wards

Dr Kathryn MacDermott, Director of Strategic Planning, Berkshire Healthcare FT, joined the UE in October and updated members on the progression with Virtual Wards.

Kathryn highlighted the key points:

- Collaboration continuing strongly between BHFT and RBFT with a Steering Group reporting into BOB

- Both BHFT and RBFT commenced recruitment into Virtual Wards
- BHFT is providing 'Hospital at Home' and are now delivering 17 virtual ward beds and is the provider for Community and Frailty; and RBHT is the provider for Acute Respiratory and Cardiovascular
- They are looking at Berkshire West to pilot virtual care around heart function and heart failure services
- A meeting with the local authorities to look how we integrate this with the social care offer
- To work with the primary care networks to understand the care packages and accountability and clinical oversight and to ensure patient information flow which will be through Connected Care

Kathryn advised our local ambition is to be able to support people with long term conditions so we continue to work with local authorities, virtual care and preventative medicines. Work on the national guidance continues.

GP Representation

Dr Amit Sharma - GP, Primary Care Network Chair, updated members in October and raised the following key points:

- The group has gone through some of the process for setting up the GP Leadership Group, so this Group will exist in each Place with a similar set up to each, with the idea that this group encapsulates all the different types of leadership
- There are some elected leads already in the roles – Jim Kennedy, Amit Sharma, Rupa Joshi, Andy Ciecierski
- The Leadership Group has no executive control over general practice
- Discussion has taken place between LMC and ICB to discuss at what point should they go to the Leadership Group and it's been agreed the answer is as soon as possible to ensure a real overview
- They are working on formalising the collaboration in terms of governance and so that decision making is clearer
- By the end of March 2023 there will be a more formalised structure

Public Health Commissioning of Long Acting Reversible Contraception (LARC) services in Primary Care

Professor Tracy Daszkiewicz updated UE members in October to discuss the tariff for payment for the LARC service which currently does not cover primary care costs and informed members of the discussion of the perceived fairness of payment to PCN's that has happened for a number of years.

Tracy highlighted the importance of this vital service for women and the need for a solution. Tracy advised the money gap is fully completely funded at the moment through the Public Health Grant. Tracy informed members no funding streams have been found to date and that she has now taken the issue to the Association of Directors of Public Health for comment to ensure the service is safeguarded and the provision affordable.

Adult Social Care Discharge Fund

At December's UE members were provided an Adult Social Care update led by Sarah Webster, Executive Director for Berkshire West ICP, advising of the plan and allocation of our share of the national £500 million discharge funding received.

Sarah highlighted the following key points:

- Berkshire West has been allocated just under £3.5million via the Integrated Care Boards and the Local Authorities, which will be combined and go through the Better Care Fund
- There are national conditions attached to the funding:
 - o to achieve the maximum reduction in delayed discharges compared to what would otherwise have been achieved without this funding
 - o examples have been provided of how this funding can be used
 - o we have to report back on a number of metrics starting at the end of December on a weekly basis
 - o the funding is to be spent in the current financial year
- A subgroup of the UEC met a couple of times including Directors of Adult Social Services or their deputies to discuss the planning for this funding
- The agreement was that each local authority area would work up detailed plans, knowing best what is required to be able to improve flow out of hospital and maintain service provision. The members of the UEC subgroup agreed with this approach
- Timing wise out-of-committee approval was pursued via BCF governance lines as we were unable to go down the official governance route of having the Integration Boards and then the Health and Wellbeing Boards sign off as the plan needs to be submitted by the end of that week
- NHS colleagues and local authorities managed this internally with the chairs of the Health and Wellbeing Boards to make sure that we were able to formally provide the sign off in advance of the submission
- Sarah asked of the Unified Executive members to confirm they were in agreement of the above plan to enable Sarah as the ICB rep to submit. The UE members agreed with the recommended parameters and agreed to delegate the approval to the subgroup

Unified Executive Priorities

Berkshire West Place currently has the following priority programmes that are overseen by the Unified Executive:

In December members were informed that 2 of them are RAG rated green and 3 of them amber.

MDT – Mental Health

In December members were updated on the 3 areas to this priority:

1. The Low Level Mental Health mapping which will be presented to the February 2023 Delivery Group
2. A stock take that is currently underway looking at what work is already happening supporting people to transition from Children and Young People services to Adult services. This will be reported to the January 2023 Delivery Group
3. The third element is discussion on taking MDT's forward as a Flagship priority. This will be discussed at the Place Based Partnership Senior Leaders Workshop happening in January 2023

Additional Roles Reimbursement Scheme (ARRS)

The program continues building a multi disciplinary workforce within the PCN's, ensuring future sustainability and resilience. Funding post 2024 poses some risks to the programme although the programme is committed to spending this year's allocation. Sarah Webster, Executive Director for Berkshire West Place is the new UE sponsor for this priority. In December Sarah advised members they are on track for 100% spend and further project meetings are currently taking place to agree how they move forward in 2023.

Heart Failure

In December Andrew Statham, Director of Strategy, Transformation and Partnerships, Royal Berkshire FT, updated members that the working group recently agreed to revisit the scope of this programme to ensure it is stretching and targeting the right areas of improvement. The SRO and Programme Lead will bring a revised scope to the Delivery Group once further work has concluded.

Emotional Health & Wellbeing - Children & Young People (CYP)

In December's meeting members were informed we are still awaiting feedback from NHSE on the plans submitted. Andy Sharp, Executive Director of People, West Berkshire Council, advised Lajla Johansson – PM for CYP is currently writing a paper around the project plan and what the priorities would be in the deliverables. Andy advised this would be presented to a future Unified Executive Board.

Intermediate Care Review (formally Rehab & Reablement)

In December member's were informed this is still moving in its diagnostic phase which has been extended through to January 2023 after discussions with Senior Leaders. There will be an update to the January Delivery Group and a workshop in February.

The ICP Strategy

The ICP Strategy was presented to members in December led by Sarah Webster, Executive Director of Berkshire West ICP.

Sarah highlighted the following key points:

- The strategy needs to be in place by 1st April with an acknowledgement that this will then need further reiteration
- This is an ICS strategy involving partners developing the initial draft
- There are 6 working groups and emerging priorities
- The public draft will be available in December
- The presentation is being taken to all the Health & Wellbeing Boards over December and January to also engage through this route
- Discussion took place on the need for this strategy to 'feel local' and for us to recognise our needs and priorities within the context of the wider BOB footprint.
- This is a 5 year strategy

Sarah thanked members for the great partnership working already happening.

Place Based Partnership Development

Sarah informed members that a governance review is in progress and that a survey would be sent to senior members to feedback, stocktake and to look at the opportunities of how we can streamline and improve services. This will produce the output to discuss collectively at an Executive Officer Workshop to be held in January, to include a 'task and finish' working group to take forward actions from the workshop and work on a detailed proposal for 'Place' and a development roadmap.

Delivery Group

The Delivery Group meets monthly and has a reporting line into the Unified Executive. The Programme Boards and Integration Boards feed into the Delivery Group.

Between October and December 2022 the Delivery Group received presentation's/ updates on:

- CAHMs – the importance about impact and outcomes
- Winter Plan Summit
- Integrated heart failure model
- RBFT Clinical Strategy
- RBFT Patient Flow Programme

Recommendation

The Health and Wellbeing Boards to note feedback from ICP Unified Executive Group.